**gwinnett**county



# Department of **Transportation**



## **Going the Extra Mile**







2014
Business
Plan



September 2013

**gwinnett**county

## Today's Agenda

- Business Plan Overview
- Plan Implementation
- 2014 Budget
- Understanding Our Environment
- Future Budget Considerations



## **Department of Transportation**



When was the last time you were late for an appointment and blamed it on water quality or the park system?



## **Department of Transportation**



**gwinnett**county

#### **Mission**

The mission of the Gwinnett County
Department of Transportation is to
enhance quality of life by facilitating the
mobility of people and goods safely
and efficiently.

#### **Values**

Stewardship: We take our duties of safety and fiscal management to be two of our prime responsibilities.



## **Department of Transportation**

## **Business Plan Highlights**

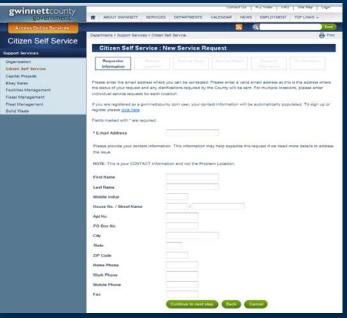
Timely and Efficient Delivery of Services

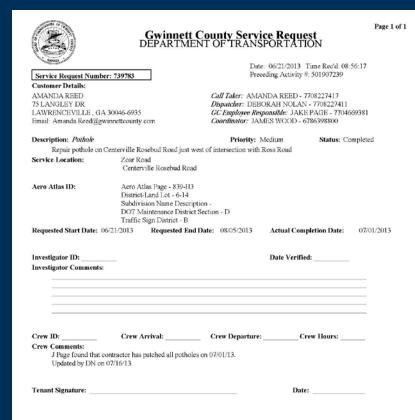
Working Smarter and Safer

Communication and Public Outreach





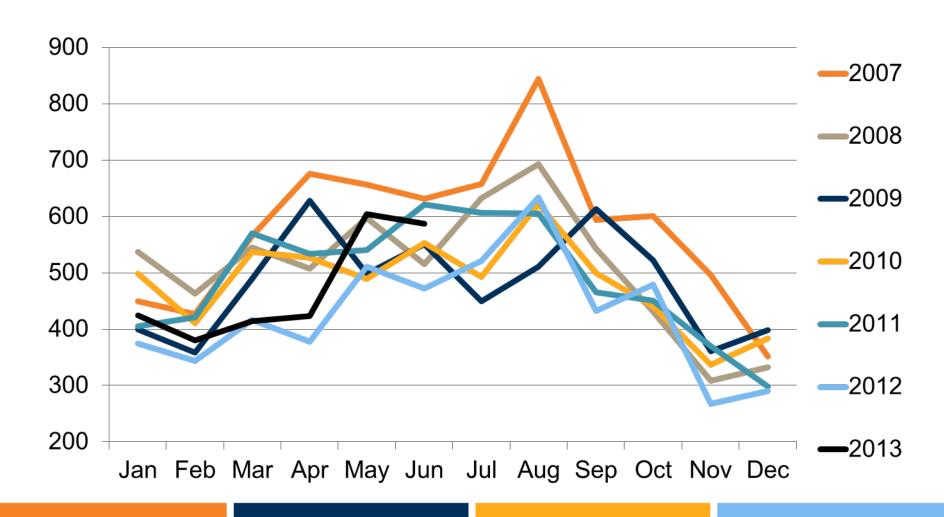




#### **DOT SERVICE REQUESTS - YEARLY TOTALS**

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
January	342	433	411	353	326	431	603	450	537	400	498	405	375	424
February	466	427	472	386	488	388	494	427	463	358	411	421	344	380
March	494	584	471	481	490	671	564	566	545	489	537	570	417	414
April	435	585	547	501	404	597	530	676	508	628	527	534	378	423
May	601	574	620	522	435	523	611	657	597	498	489	540	511	604
June	442	643	565	621	516	560	646	632	516	551	553	621	472	587
July	471	545	629	583	624	593	479	658	633	450	493	606	521	
August	645	674	662	636	751	823	750	844	693	511	622	605	634	
September	551	444	597	518	736	625	478	594	543	613	499	466	433	
October	502	465	585	481	390	548	586	601	431	522	440	451	479	
November	385	360	402	338	519	442	366	496	308	361	337	370	268	
December	271	250	341	266	426	479	304	352	332	398	384	298	290	·
Yearly Totals	5,605	5,984	6,302	5,686	6,105	6,680	6,411	6,953	6,106	5,779	5,790	5,887	5,122	2,832

Does not include emergency response calls from Police or Transit requests which are handled by Veolia and monitored by DOT (approximately 1,000 per year each)

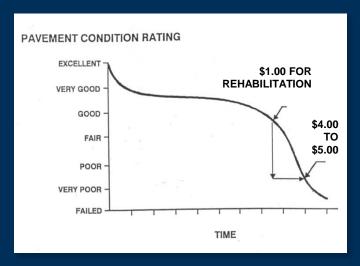






- For virtually all DOT services
- Each type of request has an expected completion time
- Letter of acknowledgement sent to requestors
- Department tracks percentage completed on time
- Assists DOT "Eyes in the Field"

### **Pavement Maintenance**



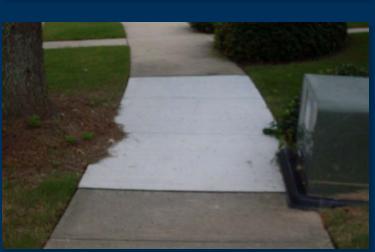






### **ROW Maintenance**









Improve safety and aesthetics

### **Traffic Operations**







Striping, marking, and sign installation

## Traffic Signal Maintenance





Many "mistimed" signals are actually a result of malfunctioning vehicle detection loops

## **Traffic Signal Timing**





- Monitor and adjust signals countywide from Traffic Control Center
- Post up-to-the-minute traveler information to GC Smart Commute
- Coordinate with Public Safety



## **Emergency Response**











### **Emergency Response**



More than 275 storm-related traffic signal calls after hours in past four months

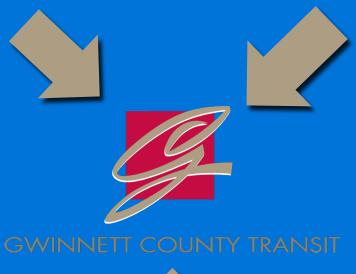






# Transit's Three-Legged Funding Stool

Federal and State Grants Fare Box Revenue



**County Operating Fund** 





## **Transit Efficiencies**



- Negotiated original price increase of 3.6% down to 1.5% without reduction in scope of services (\$300K savings)
- Continue to increase "passenger per hour" productivity of ADA Paratransit service

Computer-Aided Dispatch, GPS Vehicle Location, and Passenger Counting (CAD/AVL) technology on buses scheduled for activation in early 2014

- Enable contractor to better manage bus operations and lead to higher service efficiency and cost effectiveness
- Enable County to refine system and make route or stop and trip adjustments



# **Airport Operations**















## **Working Smarter and Safer**









## **Working Smarter and Safer**

## **Department Objectives**

- Conduct/attend various in-house safety, operations, and technical training sessions
- Commercial driver license and flagging certification for field employees
- Work zone traffic control training for supervisors
- Monitor and address non-FMLA sick leave usage
- Reduce preventable workers' compensation claims
- Reduce/eliminate preventable vehicle and equipment accidents
- Encourage employee personal and professional development

# Communication and Public Outreach

- Service Request Center
- SPLOST program and project updates via website, press releases, and meetings
- Utilization of various citizen advisory groups: SPLOST Project Selection, Airport Privatization, Ronald Reagan Extension
- Real time transit service information via text message, smartphone apps, and email alerts (early 2014)
- Gwinnett County Transit Customer Service and "News You Can Use"
- Close communication with appointed Airport Authority and Transit Advisory Board members

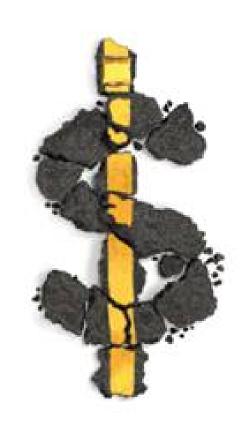


# Communication and Public Outreach

- Regularly scheduled meetings with state, regional, and local agencies, departments, and commissions
- Targeted emails
- Weekly Road Closure Report to media, schools, and emergency services
- Traffic information via GC Smart Commute
- Emergency Road Closure Alerts
- Direct citizen contact through attendance at community events



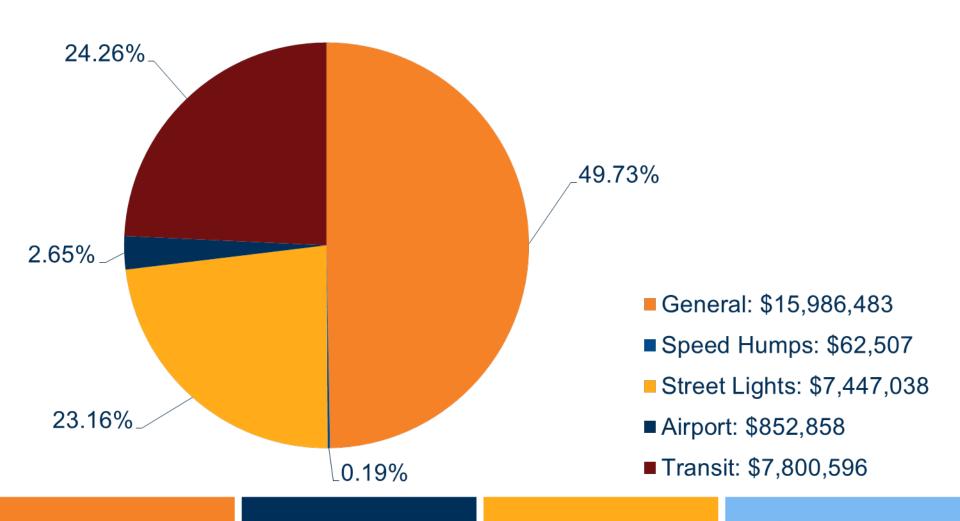
# **Budget Decisions**



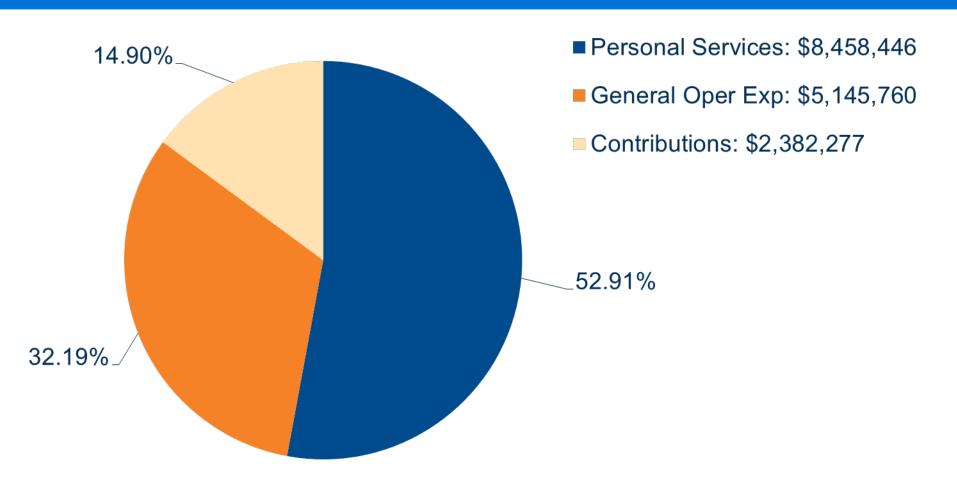
## **2014 Budget Goals**

- Continue to provide existing levels of service to the public
- Make no increase to General Operating
   Expenses under our control in General Fund,
   Airport, and Speed Humps
- Keep tight rein on General Operating Expenses in other funds – Street Lights and Transit

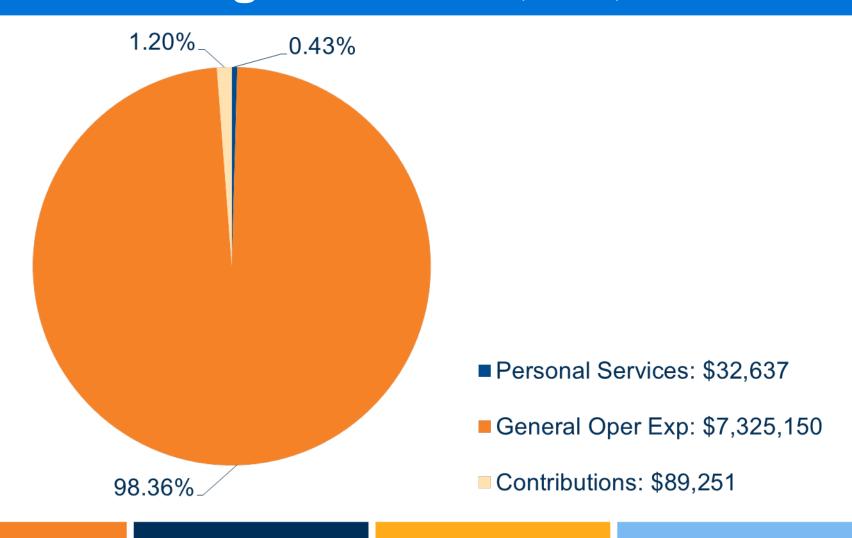
# 2014 Budget All Funds: \$32,149,482



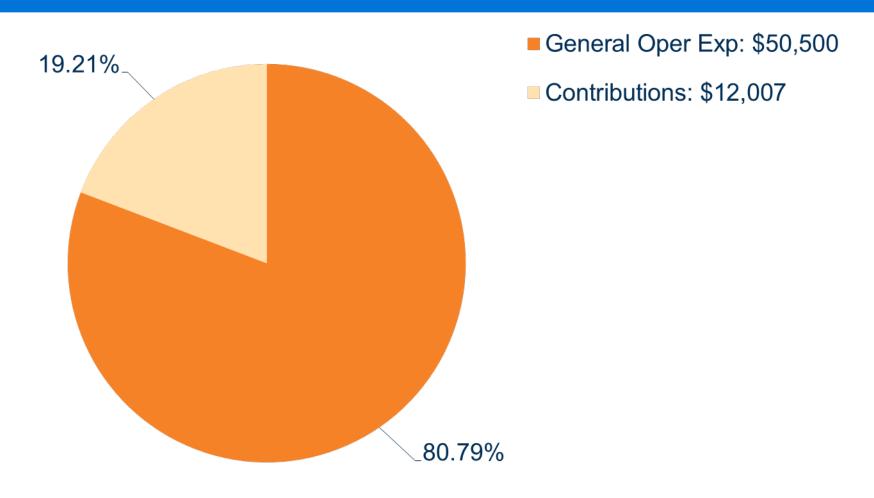
# 2014 Budget General Fund: \$15,986,483



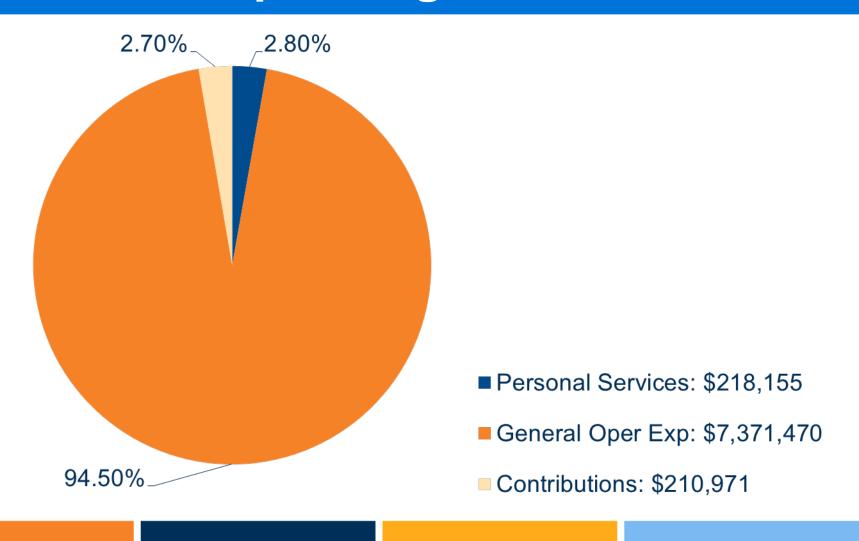
# 2014 Budget Street Light Fund: \$7,447,038



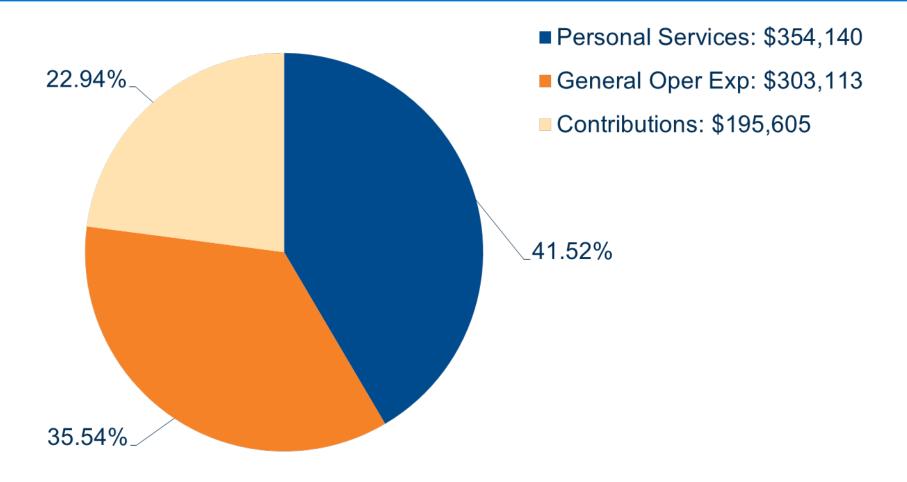
# 2014 Budget Speed Hump Fund: \$62,507



# 2014 Budget Transit Operating: \$7,800,596



# 2014 Budget Airport Operating: \$852,858



# **Understanding Our Environment**



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# Understanding Our Environment

- Availability of capital improvement dollars
- Attracting and retaining quality employees
- Further reduction in funding at all levels
- Aging infrastructure increasing resource costs
- Various factors affecting transit ridership and uncertainty regarding Georgia Regional Transportation Authority (GRTA) Express Service beyond Georgia's FY14
- Regulatory changes
- Significant weather-related events, associated activities

## **Future Budget Considerations**



## **Future Budget Considerations**

#### 2015

### **Additional Engineer IV Position for the TCC**

This position would allow us to increase the TCC hours of operation, in line with recommendation of Engage Gwinnett and TCC Master Plan. Estimated annual cost to General Fund approximately \$112,657.

### **Three Pavement Milling Machines**

To be used for asphalt patching, leveling, and curb milling. Will improve efficiency and operations, produce less material waste, and reduce workers' comp claims compared to traditional pavement breaking/cutting methods. Replacement contributions would come from General Fund Operating. Total for three machines estimated at \$100,000.

## **Future Budget Considerations**

#### 2016

### **Three Pavement Milling Machines**

To serve the same purpose. Will provide one machine per Maintenance District, allowing us to respond most efficiently to infrastructure maintenance needs. Total for these machines estimated at \$100,000. Purchase would be funded by Fleet Capital Fund. Replacement contributions would come from General Fund Operating.









## **Questions?**





