



Gwinnett

**CONSOLIDATED ANNUAL PERFORMANCE
AND EVALUATION REPORT (CAPER)
JANUARY 1, 2018 – DECEMBER 31, 2018**

**PREPARED FOR SUBMISSION TO
THE U.S. DEPARTMENT OF HOUSING
AND URBAN DEVELOPMENT**

Prepared By



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Executive Summary

Gwinnett County has prepared its FY2018 Consolidated Annual Performance Evaluation Report (CAPER) in accordance with the federal regulations found in 24 CFR 570. The CAPER informs the public of the progress that the County has made towards addressing needs of low income persons in the community through its Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) funds received from the United States Department of Housing and Urban Development (HUD). The CAPER provides a detailed description of the County's use of HUD funding from January 1, 2018 – December 31, 2018 and gives an account of the County's progress in meeting its strategic goals as outlined in its FY2015-2019 Consolidated Plan and its FY2018 Action Plan.

To ensure Gwinnett County could help their most vulnerable populations; the County entered into subrecipient agreements with non-profit organizations that provided a wide-range of services and programs to include affordable housing initiatives, facility and infrastructure improvements, operational support for non-profits, and emergency housing and supportive services for the homeless. The Gwinnett Community Development Program managed 80 projects that contributed to the overall success of the program. Overall, Gwinnett County either met or exceeded nine of thirteen program goals listed in the County's Five-Year HUD Strategic Plan.

During Program Year 2018, Gwinnett County expended \$4,499,457.67 in Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Emergency Solutions Grant (ESG) funds for 18,872 income-eligible clients.

Goals and Outcomes

CR-05 Goals and Outcomes - 91.520(a)

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

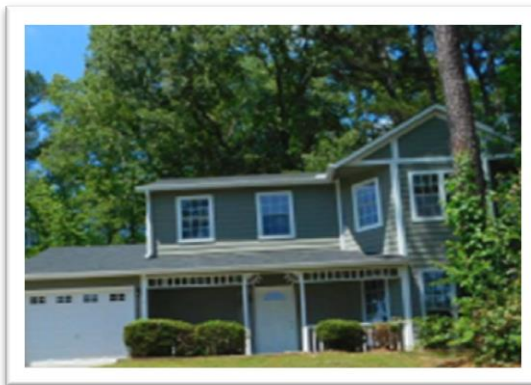
In 2018, the Gwinnett Community Development Program managed 80 projects principally benefitting low and moderate income persons and dispersed a total of \$4,499,457.67 in CDBG, HOME, and ESG funding to further its strategic priorities as outlined in the 2015-2019 Consolidated Plan and 2018 Annual Action Plan. The County made progress with CDBG, HOME, and ESG funds by increasing the supply of affordable permanent housing, increasing public services for households in need, improving public infrastructure and facilities, and affirmatively furthering fair housing. The highlights and data provided in this CAPER discuss affordable housing outcomes, homelessness and special needs activities, and other actions in the County's efforts to meet its strategic priorities of the County's Consolidated and Annual Action Plans.

Priority #1 - Increase Access to Affordable Housing

Affordable housing initiatives were primarily addressed through the acquisition, rehabilitation, and disposition of single-family housing, rental housing, and down-payment assistance. The County expended a total of \$399,703.22 in HOME program funds to support affordable housing initiatives.

Gwinnett Housing Corporation (GHC)

Gwinnett Housing Corporation used \$88,860.49 in HOME program funds to acquire and rehabilitate 1 single-family home, which was sold to low or moderate-income (LMI) homebuyer through its Welcome Home Program. This home required extensive rehabilitation which included the replacement of the existing composite wood siding to a durable vinyl siding. In addition, existing major home life systems such as water heaters and HVAC were replaced. To help create an opportunity for homeownership, the income eligible (>80% AMI) homebuyer received, \$14,975.00 in down-payment assistance and closing costs.



Additionally, GHC’s Pathways HOME utilized \$11,656.80 in partnership with Family Promise and Partnership Against Domestic Violence (PADV) to provide access to transitional housing for clients exiting emergency shelters. Through this partnership, low-income families are provided with intensive case management to improve their probability of becoming stably housed.

Atlanta Neighborhood Development Partnership (ANDP)

Atlanta Neighborhood Development Partnership disposed of 2 single family units, which were sold to (LMI) homebuyers. Similar to the aforementioned program, ANDP acquires homes that require significant rehabilitation and restores them to move-in ready condition for low-income families.



Before

After

Gwinnett Habitat for Humanity

The Gwinnett Habitat for Humanity completed construction on 3 homes in FY2018. A total of \$151,685.93 in HOME funding was utilized for the acquisition of 1 vacant lot (2 units) and the acquisition of 1 blighted property. The 3 homebuyers were low-income (LI). In 2018, Gwinnett Habitat also partnered with the Gwinnett County Homestretch program to offer down-payment assistance for eligible homebuyers.

Homestretch – Down-Payment Assistance

The Gwinnett County Homestretch program is one of the most sought after programs for first-time homebuyers in the County. Eligible households receive up to \$7,500.00 of down-payment assistance for the acquisition of a single-family home. In 2018, \$67,500.00 in HOME funds was expended to provide down-payment assistance for nine



first-time homebuyers.

Priority #2 – Increase Housing Options for Homeless and At-Risk of Homelessness

Agencies funded through the Gwinnett County Emergency Solutions Grant (ESG) expended \$467,080.37. In addition, \$610,598.97 was matched to the original allocation for a total of \$1,077,679.34 to provide housing support and financial assistance for 928 people.

Emergency shelter was provided by seven subrecipients, who expended \$262,835.70. Four subrecipients operated shelters, while the remaining provided hotel/motel vouchers. Collectively, the seven agencies served 618 people. Homelessness prevention was administered by three subrecipients, who expended \$94,765.39. This was achieved by providing financial assistance for rental arrears and short-term rental assistance to prevent evictions. Collectively, the three agencies served 139 people. Rapid Re-Housing was offered by three subrecipients who expended \$82,957.40 to aid homeless persons in need of financial assistance to secure stable housing. Collectively, the three agencies served 171 people.

One of the most noticeable trends in the total population served, is that Households with children were the primary recipients of services provided. Family housing stability has been linked to educational performance of students.

To further increase housing options for Homeless and those At-Risk of Homelessness populations, we have leveraged Tenant Based Rental Assistance (TBRA) through HOME Investment Partnership Grant Funding. An agency was awarded \$111,673.00 in TBRA funds to provide financial assistance for rental arrears and medium-term rental assistance to prevent evictions; this allowed participants to remain stably housed. In addition, the financial assistance provided helped these vulnerable populations secure stable housing.

Priority #3 - Reduce Substandard Housing

As a means of preserving existing affordable housing, the County provided five-year deferred payment loans to income-eligible homeowners to make necessary repairs on their homes. Through the Homeowner Housing Rehabilitation Program, the County rehabilitated nine homes with repairs that included siding replacement, roof replacement, HVAC replacement, electrical, and plumbing repairs.



The County also allocated \$80,000.00 in FFY2018 CDBG funding to provide homeowner education and housing counseling to 167 homeowners and potential homebuyers. Clients were educated about housing costs and home maintenance as a strategy in preventing substandard housing.

Priority #4 - Increase Housing and Supportive Services for Targeted Populations

The County allocated \$556,794.00 in FFY 2018 CDBG funding for six housing related activities. Gwinnett County utilized CDBG funding to increase housing and supportive services for 2,005 persons who identified as severely disabled, survivors of domestic violence, elderly, and/or homeless. The funding was used by 9 subrecipients that provided services such as emergency, rental, and permanent housing; adult daycare; community integration and day programs for developmentally disabled adults; and, assistance to move homeless persons in to stable housing.

The County allocated \$111,773.00 in FFY 2018 HOME funding for Tenant Based Rental Assistance activities. Gwinnett County will utilize HOME funding to increase housing and supportive services for persons who identified as elderly, severely disabled, or a youth headed household where the head of household is between the ages of 18-24. The funding will be used to provide assistance to individuals whom are at risk of becoming or who are literally homeless persons to either retain or gain stable housing.

Priority #5 - Public Facilities and Infrastructure Improvements

The County allocated \$3,220,578.00 in FFY 2018 CDBG funding and carried forward \$2,857,719.62 in prior year CDBG funding to carry out public facility and infrastructure improvements activities. These projects included repair of water and sewer lines, construction of sidewalks to connect people to transit centers and schools, and playground construction and renovations. In FFY 2018, Gwinnett County disbursed \$2,242,545.76 to complete 12 public facility and infrastructure improvement projects that benefited a total of 43,385 LMI persons.



City of Buford - Washington Street
Sidewalk Improvements



City of Lilburn –ADA sidewalks



City of Dacula – Infrastructure
Improvements; Street

Priority #6 - Increased Access to Public Services

The County allocated \$773,105.00 in FFY 2018 CBDG funding to support 20 public service activities that served 4,475 LMI persons. The County supported the installation of a campus security system at Annandale Village and purchased a van for the Hi Hope Service Center, Creative Enterprises, and Rainbow Village to provide services for disabled and disadvantaged citizens. The County also provided funding to non-profit organizations for operating costs associated with activities that ranged from community access programs for the developmentally disabled, youth, job placement & legal service, and abused/neglected children support.

Priority #7: Support Local Economic Development Activities

The County recently amended its 2015-2019 Consolidated Plan to include Economic Development as a new strategic priority. In 2018, The Goodwill of North Georgia Inc. began operation of its GoodBiz program, which provided training to 26 entrepreneurs leading microenterprise businesses.

Priority #8: Affirmatively Further Fair Housing Choice

During the month of April, community development staff attended 3 community outreach events: the Gwinnett Multicultural Festival on Saturday, April 14, the Gwinnett Chamber of Commerce’s “Gwinnett Family Fest” on Saturday, April 21, and the Georgia Hispanic Chamber of Commerce’s “Cultivating Hispanic” Leadership Conference on Saturday, April 28. At the events, staff made touch points with more than 300 attendees and participants, sharing information about the Homestretch down-payment assistance and Homeowner Housing Rehabilitation programs. Information was also shared on fair housing and housing discrimination rights and responsibilities.

On July 24th, the Community Development Program hosted a Fair Housing Workshop presented by Nick Autorina, JD. This workshop covered the requirements for compliance with federal fair housing laws. A total of 53 individuals attended the training, including staff from local non-profits, real estate professionals, municipal officials [the cities of Duluth, Lawrenceville and Norcross] and one lender. Survey

results show that participants were pleased with the format of the event and look forward to learning about more practical measures to put in place to ensure fair housing compliance.

On September 26th, the Community Development Program hosted a Fair Housing Workshop for citizens. The workshop was facilitated by Nick Autorina, JD and covered the requirements for compliance with federal fair housing laws. Three citizens attended the workshop and were educated on their fair housing rights and responsibilities. The workshop was advertised through our local email database, the Gwinnett Coalition, and by posting flyers in the local community near the location of the workshop. We will be implementing new marketing strategies for upcoming events to increase the turnout of citizens for this important topic.



Comparison of the proposed versus actual outcomes for each outcome measure submitted with the 2015 – 2019 Consolidated Plan - 91.520(g)

Table 1 - Accomplishments – Program Year & Strategic Plan to Date										
Goal	Category	Source/Amount of 2018 award allocated	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Provide down-payment assistance	Affordable Housing	HOME \$127,500.00	Direct financial assistance to homebuyers	Household Housing Unit	175	100	57%	17	9	53%
Acquisition/ Rehabilitation/ Disposition of Single-Family Units	Affordable Housing	HOME \$1,767,808.00	Acquisition/ Rehabilitation/ Disposition of Housing Units	Household Housing Unit	20	50	100%	6	7	100%
Acquisition/ Rehabilitation of Transitional Housing	Affordable Housing	HOME \$175,000.00	Acquisition/ Rehabilitation/ Disposition of Housing Units	Household Housing Unit	20	51	100%	1	1	100%
Rehabilitation of Existing Housing	Affordable Housing	CDBG \$350,000.00	Number of Households Receiving Rehabilitation	Household Housing Unit	75	90	100%	18	9	50%
Tenant Based Rental Assistance	Affordable Housing	HOME \$111,773.00	Number of Households Receiving Rehabilitation	Household Housing Unit	100	7	7%	100	7	7%
Homeowner Education	Affordable Housing	CDBG/ \$80,000.00	Number of Households Receiving Housing Counseling/ Homeowner Education	Households Assisted	5,000	2,373	47%	509	167	33%

Gwinnett County, Georgia – 2018 Consolidated Annual Performance Evaluation Report (CAPER)

Acquire/Construct/Rehabilitate Housing for Targeted Populations	Affordable Housing	CDBG/ \$289,294.00	Number of Households Acquired/Constructed/Rehabilitated for Special Needs Housing	Households Assisted	450	534	100%	514	534	100%
Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations	Non-Housing Community Development	CDBG/ \$1,490,622.00	Number of Persons Benefiting from New or Improved Facilities for Targeted Populations	Persons Assisted	2,250	7,563	100%	5,539	5,802	100%
Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	Non-Housing Community Development	CDBG/ \$773,105.00	Number of Persons Benefiting From New or Increased Services to Targeted Populations	Persons Assisted	3,500	10,825	100%	5,342	4,475	100%
Provide Support for Emergency Housing and Supportive Services for the Homeless	Homeless	ESG/ \$199,760.00	Number of Persons Receiving Overnight Shelter	Persons Assisted	2,500	2,385	95%	460	618	100%
Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations	Homeless	ESG/ \$223,766.00	Number of Persons Receiving Homeless Prevention Assistance	Persons Assisted	2,000	619	46%	151	310	100%

Gwinnett County, Georgia – 2018 Consolidated Annual Performance Evaluation Report (CAPER)

Improve Existing Deteriorated Public Facilities and Infrastructure	Non-Housing Community Development	CDBG/ \$1,804,956.00	Number of Persons Benefiting From Increased Capacity of Public Facilities	Persons Assisted	1,500	23,964	100%	3,727	4,802	100%,
Support Economic Development Projects	Support Local Economic Development Activities	CDBG/ \$302,117.00	Number of Persons Benefitting from Microenterprise or Job Training	Persons Assisted	300	58	19%	45	26	57%
Provide the Administrative Structure for the Planning, Implementation, and Management of the CDBG, HOME, and ESG grant programs, Affirmatively Furthering Fair Housing as well as other housing, community development and homeless programs.	Non-Housing Community Development	CDBG/ \$600,000.00 HOME/ \$223,009.00 ESG/ \$34,339.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Affirmatively Furthering Fair Housing Activities	Fair Housing	CDBG/ \$0 (Captured under CDBG Administrative Costs)	Number of Persons Benefiting from Fair Housing Activities	Households Assisted	200	1087	100%	150	487	100%

Assess how the jurisdiction’s use of funds, particularly Community Development Block Grant (CDBG), addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

In 2018, the Gwinnett County Homestretch Down-Payment Assistance Program (DPA) aimed to increase Low-Moderate-Income (LMI) residents’ access to affordable housing by offering \$7,500, five-year, 0% deferred payment loan to income eligible homebuyers. Gwinnett County expended \$67,500 of 2018 HOME funds to nine LMI households, which did not meet the annual goal of 17 persons by 53%. The county provided DPA to 100 LMI households completing 57% of households served, which was identified in the five-year goal.

First time homebuyers continued to experience a challenging year due to an inventory shortage of homes for sale, an increase in home selling prices, and an increase on home interest rates. The condition of homes continued to deteriorate and caused the Uniform Physical Condition Standards (UPCS) inspection to fail.

The Homeowner Housing Rehabilitation Program provided a five-year deferred payment loan to income-eligible homeowners to make necessary home repairs. The County rehabilitated nine homes with repairs that included siding replacement, roof replacement, HVAC replacement, and electrical and plumbing repairs.

Beneficiaries

CR-10 Racial and Ethnic description of families assisted – 91.520(a)

Table 2 – Assistance to Racial and Ethnic Populations by Source of Funds				
Race	CDBG	HOME	ESG	TOTAL
White	2,181	5	99	2,285
Black or African American	1,299	104	762	2,165
Asian	124	0	15	139
American Indian or American Native	14	0	16	30
Native Hawaiian or / Other Pacific Islander	9	0	0	9
Other/Refused	291	3	36	330
Race Total	3,918	112	928	4,958
Ethnicity	CDBG	HOME	ESG	TOTAL
Hispanic	1,057	3	84	1,144
Not Hispanic	3,589	0	830	4,419
Ethnicity Total	4,646	3	914	5,563

The table above lists the numbers of beneficiaries by race and ethnicity assisted with HUD Funded programs in 2018. The information reports the number of beneficiaries served by projects that were allocated funding in 2018 and those funded in prior years that continued operations and/or met completion in 2018. Please also note that race and ethnicity numbers are dependent upon self-reported data and therefore race and ethnicity may not align equally.

Resources & Investments

CR-15 Resources and Investments - 91.520(a)

Table 3 - Resources Made Available			
Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	Public - Federal	\$5,690,094.00	\$3,690,987.97
HOME	Public - Federal	\$2,230,090.00	\$363,439.98
ESG	Public - Federal	\$457,865.00	\$471,080.37
Total		\$8,378,049.00	\$4,525,508.32

Summary of Resources

In 2018, Gwinnett County had a total of \$16,066,881.51 in available resources, comprised of: FFY 2018 grant allocations for CDBG (\$5,690,094.00) HOME (\$2,230,090.00), and ESG (\$457,865.00) totaling \$8,378,049.00; program income that totaled \$93,664.14 (CDBG \$20,000.00 and HOME \$73,664.14), and the county also carried forward unexpended grant funds from 2014 through 2017 that totaled \$7,688,832.51 (CDBG \$5,247,263.90, HOME \$2,074,709.71, and ESG \$366,858.90).

Distribution of Funds and Geographic Location of Investments

Gwinnett County dispersed a total of \$4,525,508.32 in program funds. According to local financial records, Gwinnett County dispersed \$3,690,987.97 in CDBG funds which was comprised of FFY 2018 and prior year funds. On November 2, 2018, the county met its timeliness standard and had an expenditure ratio of 1.49. The county also dispersed HOME funds in the amount of \$363,439.98 according to local financial records. Lastly, \$471,080.37 in ESG funds was dispersed in 2018 and according to IDIS report PR91, 42.47% of all FFY 2018 ESG funds were expended.

Table 4 – Geographic Distribution and Location of Investments		
Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation
Countywide	70%	78%
Low/Mod Census Tracts	30%	22%

Gwinnett County's combined CDBG, ESG, and HOME 2018 allocations totaled \$8,378,049.00. Although 78% of the County's investment was awarded for projects that served the entire County, four CDBG activities provided an area benefit to identified low-income census tracts, as detailed in Table 4. These projects received an aggregate allocation of \$1,804,956.00.

Table 5 – Detailed Allocation by Target Area		
Target Area	Allocation	Percent of Total 2018 allocation
Countywide (CDBG, HOME, and ESG)	\$6,573,093.00	79%
Buford, GA Census Tracts	\$300,000.00	4%
Dacula, GA	\$667,928.00	8%
Loganville, GA	\$667,928.00	8%
Lawrenceville, GA	\$169,100.00	2%

Leveraging and Match

CDBG and Home Funds were used as gap-funding dollars which allowed other funds to be leveraged through our participation.

The Homestretch Down-Payment Assistance program contributed \$67,500.00 in HOME funds to leverage 9 private market mortgages totaling \$1,409,900.00. The average purchase price of the homes was \$156,655.56.

Per HOME regulations, HOME grant recipients are required to provide 25% match from nonfederal funds as a permanent contribution for affordable housing activities. The FFY 2018 match requirement is \$68,421.32. The Gwinnett HOME program received \$102,650.70 in match from subrecipients and homestretch clients as shown in tables below.

Table 6 - Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	\$14,876,419.54
2. Match contributed during current Federal fiscal year	\$102,650.70
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$14,979,070.24
4. Match liability for current Federal fiscal year	\$68,421.32
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$14,910,648.92

Table 7 – Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
2432	07/03/2018	\$2,000	\$0	\$0	\$0	\$0	\$0	\$2,000
2436	05/02/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2437	07/13/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2439	07/13/2018	\$1,000	\$0	\$5,000	\$0	\$0	\$0	\$6,000
2440	08/01/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2441	08/17/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2442	08/24/2018	\$1,000	\$0	\$4,000	\$0	\$0	\$0	\$5,000
2458	09/21/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2503	10/31/2018	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
2356	04/12/2018	\$0	\$0	\$1,548.58	\$0	\$0	\$0	\$0
2359	12/13/2017	\$0	\$0	\$4,262.55	\$0	\$0	\$0	\$0
2361	12/13/2017	\$0	\$0	\$6,624.45	\$0	\$0	\$0	\$0
2370	08/27/2018	\$0	\$0	\$22,215.12	\$0	\$0	\$0	\$0
2373	02/14/2018	\$15,000.00	\$0	\$0	\$0	\$0	\$0	\$0
2374	02/14/2018	\$15,000.00	\$0	\$0	\$0	\$0	\$0	\$0
	Total:	\$40,000.00	\$0.00	\$43,650.70	\$0.00	\$0.00	\$0.00	\$19,000.00

Table 8 - Program Income				
Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
\$25,516.03	\$93,664.14	\$110,370.00	\$0.00	\$8,810.17

HOME MBE/WBE report

Table 9 – Minority Business and Women Business Enterprises						
Minority Business Enterprises						
	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Contracts						
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Women Business Enterprises						
	Total	Women	Male			
Contracts						
Number	0	0	0			
Dollar Amount	\$0.00	\$0.00	\$0.00			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	\$0.00	\$0.00	\$0.00			

Table 10 – Minority Owners of Rental Property						
	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Table 11 – Relocation and Real Property Acquisition						
Parcels Acquired				0	0	
Businesses Displaced				0	0	
Nonprofit Organizations Displaced				0	0	
Households Temporarily Relocated, not Displaced				0	0	
Minority Property Enterprises						
Households Displaced	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Number	0	0	0	0	0	0
Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Affordable Housing

CR-20 Affordable Housing - 91.520(b)

Table 12 – Number of Households Served		
	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	86	73
Number of non-homeless households to be provided affordable housing units	181	86
Number of special-needs households to be provided affordable housing units	0	45
Total	267	204

Table 13 – Number of Households Supported		
	One-Year Goal	Actual
Number of households supported through rental assistance	226	107
Number of households supported through the production of new units	3	2
Number of households supported through the rehab of existing units	17	14
Number of households supported through the acquisition of existing units	21	14
Total	267	137

Barriers to meeting goals - Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Gwinnett’s Homestretch down-payment assistance program offers potential homebuyers up to \$7,500.00 towards closing costs on their first home. There were 28 homebuyers interested in the down-payment assistance program; however only nine homebuyers were eligible to participate. The lack of adequate affordable homes was a major barrier in 2018 to families looking to purchase homes in Gwinnett County. There were nine properties that did not meet the property requirements according to the Uniform Physical Condition Standards (UPCS) inspections. In 2018, the price of housing increased which contributed to a lack of housing stock in the affordable range for homebuyers approved in our program.

Gwinnett’s ESG program offers opportunities to move homeless persons into stable housing. However, background checks on potential rental applicants make it difficult for many individuals who may have credit challenges, prior evictions, or incarcerations to

access housing. A common practice of property owners throughout the County is to require tenants to have household incomes that are three times the amount of rent listed for the property in which they are interested. In 2018, the Fair Market Rent (FMR) for a one bedroom apartment in the Gwinnett was \$898.00. To meet the income requirement of three times the amount of rent, a single person must earn at least \$2,694.00 per month to be qualified for the apartment, which is just over 28% of Federal Poverty Limits. The income requirement is a challenge for LMI residents to secure and maintain safe and stable, affordable housing.

Discuss how these outcomes will impact future annual action plans

The Gwinnett County Housing Rehabilitation Program appointed an additional staff member to the team in an effort to increase the persons served for FFY2019. Additionally, the Gwinnett County Homestretch Down-Payment Assistance Program plans to increase outreach by providing first-time homebuyers the program requirements at the homebuyer workshops.

Subrecipients will continue to be advised to consider market conditions and the availability of rental & permanent affordable housing when proposing annual project beneficiary goals. The Community Development Program will also share its funding availability more broadly in the future, making additional contacts with non-profit and private affordable housing developers during its open application cycle. Further analysis on mitigating barriers to affordable rental housing will occur during the FY2019 Housing Needs Assessment, conducted every year when developing the action plan.

Number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity

Table 14 – Number of Persons Served		
Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	268	41
Low-income	39	50
Moderate-income	34	0
Total	341	91

HOME

HOME projects included acquisition/rehabilitation/disposition of single-family and rental homes. The properties were sold, rented, or assisted first-time homebuyer down-payment assistance to 39 low to-moderate-income households comprised of 118 persons.

CDBG

Eight public facilities projects provided area benefits to low-income Census Tracts. Of the 19 activities that were allocated public services funding, eight served presumed benefit groups. The Homeowner Housing Rehabilitation Program benefitted nine LMI residents.

Homelessness

CR-25 Homeless and Other Special Needs - 91.220(d, e); 91.320(d, e); 91.520(c)

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The County conducted a Point in Time Count (PIT) and completed surveys of current unsheltered persons in early January 2019. Results from this count will enable our office to allocate money according to needs including providing Street Outreach to unsheltered people; however, at the time of submission of this CAPER, the PIT count results were not available.

Additionally, Gwinnett County participates in Georgia's Balance of State Continuum of Care (BoS), which is administered by the Georgia Department of Community Affairs (DCA). The BoS is currently working to develop a coordinated assessment system that will allow organizations throughout the BoS to practice the "No Wrong Door Approach" and maximize efficient use of funding.

Gwinnett County continues to require its ESG subrecipients to participate in a collaborative called the Emergency Assistance Action Team (EAAT). The EAAT meets monthly helping facilitate and maintain partnerships, creating opportunities for service providers to share resources, knowledge, and strategies in addressing the needs of Gwinnett's homeless population. Last year, Gwinnett County did not allocate any resources for street outreach due to a lack of agencies that applied for this activity. Additional relationships are being established promoting the funding availability for homeless street outreach.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County provides ESG funding for essential services and operations of emergency shelters and transitional housing facilities. These facilities provide shelter and services to homeless families, single men and women, and survivors of domestic violence. The County supports increasing housing options and self-sufficiency for the homeless and near homeless by providing support for emergency housing and supportive services for homeless families and individuals including those recently released from institutions. The County also supports the development of transitional housing to provide families with additional supports to regain stability in the community.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In 2018, Gwinnett County awarded funding to a project administered by Another Chance of Atlanta. Through an agreement with the Gwinnett County District Attorney's office, Another Chance of Atlanta provides immediate access to emergency shelter for US military veterans upon their release from correctional programs. The program provides comprehensive case management services; often the first action necessary is to assist veterans to navigate the processes of obtaining replacement Social Security cards, Birth Certificates, state issued ID's, and military discharge paperwork. Case managers can subsequently help the veterans apply for non-cash benefits like health insurance and the Supplemental Nutrition Assistance Program (SNAP). Case managers also help the veterans secure income, either through gainful employment or by obtaining Social Security benefits. Once income is established, permanent housing solutions are pursued.

In 2018, Another Chance of Atlanta partnered with Gwinnett Housing Corporation and the City of Norcross' LIVENorcross initiative for a permanent housing solution called Housed for the Holidays. This project looks to help literally homeless individuals gain access to affordable housing by providing security deposit assistance.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Gwinnett County ESG subrecipients utilize intensive case management to help homeless persons move from homelessness to permanent housing and independent living. Case managers identify gaps in the clients' life skills and support networks, and connect them to the appropriate resources (e.g. job skills training, mental health and

substance abuse treatment, GED classes, etc.). The addition of wraparound services can shorten the period of time that individuals and families experience homelessness, increase access to affordable housing units, and reduce the incidence of chronic homelessness.

Public Housing

CR-30 Public Housing - 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Gwinnett Community Development Program continues to work with all three public housing authorities in Gwinnett County (Lawrenceville Housing Authority, Buford Housing Authority, and Norcross Housing Authority) to develop and/or maintain affordable housing.

In 2018, the Lawrenceville Housing Authority (LHA) was awarded \$75,000.00 to install playground equipment for nine public housing communities throughout Gwinnett County to benefit 475 people.

Additionally, the Gwinnett Housing Corporation (GHC), (a non-profit subsidiary of LHA), was awarded \$325,000.00 in HOME funding for its single-family homeownership program (Welcome Home) and rental housing program (Pathway Home).

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

All three of Gwinnett's public housing authorities solicit resident input during the creation of their annual agency plans and other long-range planning documents. They also provide meeting space and technical assistance to their resident advisory boards as issues are identified.

LHA has developed supplemental programs through its non-profit subsidiary (GHC) to offer additional affordable housing development options. These program offerings include a transitional rental program that targets homeless residents in Gwinnett County and a first-time homeownership program that is marketed to existing public housing residents in an effort to place them into a permanent housing situation. These programs are supported with Gwinnett County HOME funds and CDBG Public Services dollars.

Additionally, the Gwinnett County Community Development Program participated in the City of Norcross' first annual Housing Expo at Summerour Middle School. There were over 300 people in attendance at the event. Community Development Program staff provided information to over 30 Gwinnett County residents on housing rehabilitation, down-payment assistance and fair housing rights and responsibilities.

Actions taken to provide assistance to troubled PHAs

HUD has not classified any of Gwinnett County’s public housing authorities as “troubled.”

Other Actions

CR-35 Other Actions - 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Affirmatively Furthering Fair Housing Choice is a strategic priority identified in the County's 2015-2019 Consolidated Plan. Accordingly, the Gwinnett County Community Development Program trains the community through workshops focused on the fair housing rights and responsibilities for citizens and stakeholders. Workshops specifically focus on identifying patterns of integration and segregation, racially and ethnically concentrated areas of poverty, disproportionate housing needs and disparities in access to opportunity. This training strengthens the County's ability to respond to unintentional, systemic and incidental barriers that may arise in County policy administration. In order to ensure continued compliance with the fair housing laws, annual reviews are conducted to assess any inadvertent negative effects emerging from County public policies. Interdepartmental relationships ensure that adverse effects are communicated, analyzed, and addressed.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

As identified in the County's 2018 Action Plan, the greatest underserved needs of LMI residents were affordable housing, public services, infrastructure improvements and fair housing education.

Affordable Housing

The County continues to allocate HOME funding to non-profit developers to acquire, rehabilitate, and resell affordable housing, acquire and renovate rental housing, and provide down-payment assistance to income-qualified first-time homebuyers. Throughout 2018, Gwinnett County collaborated with Gwinnett Housing Corporation (GHC), Gwinnett Habitat for Humanity, and Atlanta Neighborhood Development Partnership (ANDP) to acquire 7 housing units that have been sold or rented to LMI homebuyers. The Homestretch Down-payment Assistance program provided deferred-payment loans of \$7,500 to nine first-time low to moderate-income homebuyers.

Additionally, GHC acquired and rehabilitated one housing unit that was subsequently rented to formerly homeless families for its Pathway Home rental housing program.

Public Services

Gwinnett County awarded FFY 2018 CDBG funding to a variety of organizations that provide housing, homeless, legal, childcare, job placement, housing counseling and youth services. Services were also provided for abused/neglected children, battered spouses and disabled persons. The beneficiaries of all these activities were predominately LMI persons and members of protected classes.

Infrastructure Improvements

CDBG Public Facilities funds were expended improving a sewer and drainage system and making sidewalk improvements in four LMA benefit activities. 2018 Public facility funding also supported the renovation of housing for disabled persons and provided needed upgrades to the County's public housing units.

Fair Housing Education

As part of the County's plan to reduce impediments identified in its 2016 Analysis of Impediments to Fair Housing Choice (AI), Gwinnett County awarded \$40,000.00 in CDBG funding for fair housing education and activities—specifically delivering fair housing outreach and workshops for Gwinnett County residents and stakeholders. Gwinnett County also continued its initiative to educate and train County leadership, local municipalities, and non-profit agencies on their roles and responsibilities in fair housing compliance.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Participation in the CDBG Homeowner Housing Rehabilitation Program requires an initial home inspection by a contracted HUD-certified inspector. Out of the nine homes inspected in 2018, five required testing for lead and/or asbestos with none of the homes requiring the removal of hazardous materials (asbestos).

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

In 2018, Gwinnett County attempted to reduce the number of poverty level families by continuing to provide funding to agencies that increase employment opportunities, reduce living costs, and increase job training. With the provision of CDBG, HOME and ESG funding, the County supported these agencies where some provide comprehensive services to poverty-level families, ranging from credit counseling and budgeting to comprehensive case management. New Economic Development activities occurred supporting job training for LMI persons and the development of

microenterprise businesses. The County also introduced a Tenant Based Rental Assistance program to assist poverty level families with significant barriers in accessing stable housing.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Gwinnett County Community Development Program liaises between County departments, housing & community development agencies, local public housing, participating cities, state agencies and non-profit and community-based organizations, creating relationships that mutually support the County's obligation to equitable opportunity and community needs. The Community Development Program is administered by W. Frank Newton (WFN), Inc.—a consulting firm providing the necessary planning, research, implementation, monitoring and oversight of the County's HUD entitlement. This partnership has been sustained since 1986, with both the County and WFN growing more responsive to the County's community development needs. More than 30 years of collaboration have garnered a structural reliance related to compliance, checked and balanced between both entities. In 2018, WFN assessed the overall management of the Community Development Program. The office continues to be monitored monthly with strategic recommendations being presented during the year's end.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

In 2018, Gwinnett County continued to require ESG subrecipients to attend monthly collaborative meetings sponsored by the Gwinnett Coalition for Health and Human Services. The collaborative meetings are designed to bring together a wide range of service providers for networking and opportunities to address broad issues that impact Gwinnett's most vulnerable populations. ESG subrecipients are also required to engage in a quarterly conference call with the HMIS consultant to transition homeless data into the new ClientTrack system. In 2018, the Community Development Program worked closely with the Georgia Initiative for Community Housing on a project called LiveNorcross to development permanent housing solutions for impoverished families. This project helps literally homeless individuals gain access to affordable housing by providing security deposit assistance.

Actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Gwinnett County's 2015 Analysis of Impediments to Fair Housing Choice (AI) identified the following six impediments:

Impediment #1: A Lack of Affordable Housing Supply

In 2018, Gwinnett County addressed this impediment by:

- Preserving the County’s affordable housing stock by using CDBG funding to rehabilitate nine homes owned by LMI residents.
- Increasing the production of affordable housing units by using HOME funding for the acquisition, rehabilitation, and disposition of seven single-family homes, renting one transitional home, and providing rental subsidies to seven eligible renters.

Impediment #2: Accessibility and Mobility Issues

In 2018, Gwinnett County addressed this impediment by continuing its update to the County’s new 2040 Unified Plan, which includes the Comprehensive Transportation Plan (CTP). Community Development staff actively participates in the Comprehensive Transportation Plan Stakeholder Committee.

Impediment #3: Restrictive Zoning Provisions

In 2018, Gwinnett County addressed this impediment by actively participating in the process of updating the 2040 Unified Plan.

Impediment #4 and #5: Resident Viewpoint on Affordable Housing and Deficiency of Fair Housing Education

In 2018, Gwinnett County addressed this impediment by:

- Implementing a fair housing education and outreach initiative;
- Expending \$40,000.00 on Fair Housing education activities that educated 428 citizens and 59 agencies, realtors, and city officials on Fair Housing Rights & Responsibilities
- Observing and promoting April 2018 as Fair Housing month.

The Community Development Program staff continues to serve as Gwinnett’s fair housing education advocate and liaison through its complaint process outlined in the 2015-2019 Citizen Participation Plan.

Impediment #6: Underserved Populations

In 2018, Gwinnett County addressed this impediment by requiring ESG subrecipients to attend monthly collaborative meetings hosted by the Gwinnett Coalition for Health and Human Services. The meetings provided subrecipients with opportunities to network and coordinate services for shared populations. By reducing the potential for duplication of services, ESG providers maximized their efficient use of ESG funds.

Monitoring

CR-40 Monitoring - 91.220 and 91.230

Standards and procedures used to monitor activities and ensure long-term compliance with requirements of the programs involved

Each year, the Gwinnett County Community Development Program conducts an annual risk analysis to determine which grant activities are monitored for federal and local compliance. This risk analysis is conducted for every subrecipient expending funding during the program year. All risk analysis scores are averaged; projects that scored above the average are selected for on-site monitoring. Additionally, all new subrecipients and those that have not been monitored within the prior five years are automatically selected, regardless of their risk analysis score.

Once the risk analysis evaluation has been completed, monitoring visits are scheduled. Monitoring Compliance Reports and results letters are issued within 30 days of the on-site visit. Subrecipients are required to respond to any concerns or findings within 30 days of their receipt of the results letter. All concerns and/or findings must be considered closed by the Community Development Program in order for the grantee to qualify for funding during the next application cycle.

Risk Analyses were conducted in November and monitoring visits were scheduled in January 2019.

In 2018, the County monitored 20 of the 80 activities managed throughout the year. The results revealed 1 finding concerning program eligibility and 2 concerns for accuracy and timeliness. Subrecipients will be notified of findings and concerns and provided with ample time to address concerns. The Community Development Program will follow-up with monitoring visits as necessary.

Citizen Participation

Citizen Participation Plan - 91.105(d); 91.115(d)

Efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

On Friday, March 1, 2019, the 2018 CAPER was advertised for Public Comment in the Gwinnett Daily Post. Copies of the Public Notice were distributed to organizations that serve low-income persons, minorities, and/or protected classes throughout the County. Public Comments were accepted from Friday, March 1, 2019 through Monday, March 18, 2019. A Public Hearing was held on Wednesday, March 13, 2019 at the Gwinnett County Community Development Program Office.

At the time of the draft publication citizen comments had not been received. Comments received will be added to the final report submitted to HUD.

Community Development Block Grant (CDBG)

CR-45 CDBG - 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Based on analysis conducted during the most recent Needs Assessment, the 2015-2019 Consolidated Plan strategic priorities were amended to provide additional specification for CDBG projects and to include Economic Development as a new priority. In the amended 2015-2019 Consolidated Plan strategic priorities, Gwinnett County committed to the following goals:

- 1) Increase Access to Affordable Housing;
- 2) Increase Housing Options for Homeless and At Risk of Homelessness;
- 3) Reduce Substandard Housing;
- 4) Increase Housing and Supportive Services for Targeted Populations;
- 5) Advance Public Improvements through Neighborhood Public Facilities;
- 6) Increase Access to Public Services Improving upon Suitable Living Environments;
- 7) Support Local Economic Development Activities;
- 8) Affirmatively Further Fair Housing Choice

2018 funds were awarded based on these amended priorities listed above. The County expended CDBG funds to maintain existing affordable housing, provide operating dollars to non-profit organizations (including those supporting Economic Development activities), support fair housing education programs and improve public infrastructure. For the remainder of the County's consolidated plan period, the Community Development staff will continue conducting annual needs assessments to determine if strategic priorities need to be modified.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

This Jurisdiction does not have any open Brownfields Economic Development Initiative (BEDI) grants.

HOME Investment Partnerships Program (HOME)

CR-50 HOME - 91.520(d)

Results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

The following affordable rental units required inspection in 2018.

Table 15: Affordable Rental Unit Inspections

Property Address	Date of Inspection	Issues	Date Issues Corrected
107 Davis Mill Court	12/11/2018	Kitchen floor missing trim, Replace tissue holder, Smoke detector inoperable	1/7/2019
1503 Little Creek Drive	12/11/2018	No failures found in the unit	N/A
1644 Cove Creek Circle	12/11/2018	Poor housekeeping	12/17/2018
1719 Coleville Oak Lane	12/11/2018	Refrigerator bulb blown, Freezer has loose handle, damaged Utility closet surface	12/20/2018
314 Lobdale Falls Drive	12/17/2018	Refrigerator freezer seal loose	12/20/2018
3227 -A Delma Court	12/17/2018	Kitchen fire damage	2/11/2019
3227-B Delma Court	12/17/2018	Bedroom 1 has blown light bulb	12/17/2018
350 Paden Cove Trail	12/11/2018	Living room sliding door blinds broken, Hall electrical outlet cover missing	12/18/2018
4043 Settlers Hill Way	12/11/2018	Bedroom electrical outlet cover missing	12/17/2018
4045 Buckley Woods Trail	12/11/2018	Living room patio door missing screen, Bathroom 1 toilet slow drain, Bathroom 1 sink handle loose, stopper missing	12/18/2018
518 Double Creek Drive	12/17/2018	Bedroom 1 has blown light bulb	12/17/2018
525 Little Creek Drive	12/17/2018	Building exterior wall cracking, Damaged closet door	12/20/2018
934 Tree Creek Blvd	12/17/2018	Bedroom 2 cracked window	12/20/2018
5230 Repts Trace	12/17/2018	Bathroom sink dripping, Hall door has damaged hardware, damaged stairs	12/20/2018
1200 Independence	12/11/2018	Living room door missing seals, Kitchen stove oven seal burnt	12/20/2018
341 Parc River Blvd	12/11/2018	No failures found in the unit	N/A

The above properties are associated with the Lawrenceville Housing Corporation’s Pathways Home Program. In 2018, all inspected properties were in compliance with HUD guidelines. Properties are inspected by an independent inspector who makes recommendations for repairs and notifies the subrecipient. All properties have been inspected at least once in 2018 as well as prior to move in and immediately after move out.

Assessment of Gwinnett County's affirmative marketing actions for HOME units. 92.351(b)

Gwinnett County complies with all requirements of its affirmative marketing plan by advertising available properties via the First Multiple Listing Service and Georgia Multiple Listing Service. This provides property information and access to realtors representing a wide range of clientele.

Available properties are advertised on subrecipient websites, flyers are prepared for public distribution, and collateral materials are developed client interfaces All materials are reviewed and approved by the Community Development Program and are verified to have met Equal Housing Opportunity requirements.

Amount and use of program income for projects

A total of \$89,870.00 in HOME program income was expended in FFY2018 for Homestretch down-payment assistance projects and \$20,500.00in CDBG program income was expended housing rehab projects.

Other actions taken to foster and maintain affordable housing. 91.220(k)

The Community Development Program identified the need to address the lack of affordable housing as one of its top priorities in the current Consolidated Plan and provided funding for the operation of the following activities:

- Down-payment assistance to first-time homebuyers;
- Single-Family Homeownership Program Funding for Non-Profit Developers; and
- Single-Family Rental Property Development for a Non-Profit Developer

The County will continue to evaluate its current HOME program activities and look for new eligible activities that can be funded under the HOME program to further address affordable housing needs.

Emergency Solutions Grant (ESG)

CR-60 ESG 91.520 (g) ESG Subrecipients Only

Recipient Information—All Recipients Complete

Basic Grant Information

Table 16: Basic Grant Information	
Recipient Name	GWINNETT COUNTY
Organizational DUNS Number	057272734
EIN/TIN Number	586000835
Identify the Field Office	ATLANTA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Georgia Balance of State

ESG Primary Contact Name

Gwinnett County Community Development Office
 Eryca Fambro, Director
 446 West Crogran Street Suite 275
 Lawrenceville, GA 30046
 (678) 523-0692
eryca.fambro@gwinnettcountry.com

ESG Secondary Contact

Gwinnett County Department of Financial Services
 Shannon L. Candler, Grants Manager
 75 Langley Drive
 Lawrenceville, GA 30046
 (770) 822-7863
shannon.candler@gwinnettcountry.com

Reporting Period—All Recipients Complete

January 01, 2018 – December 31, 2018

Subrecipient Form – Complete one form for each subrecipient

Table 17: Subrecipient Form
Subrecipient or Contractor Name: Action Ministries, Inc.
City: Atlanta
State: GA
Zip Code: 30345
DUNS Number: 198895125
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Homeless Prevention
ESG Subgrant or Contract Award Amount: \$25,000.00

Subrecipient or Contractor Name: Action Ministries, Inc.
City: Atlanta
State: GA
Zip Code: 30345
DUNS Number: 198895125
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Rapid Re-Housing
ESG Subgrant or Contract Award Amount: \$72,766.00

Subrecipient or Contractor Name: Another Chance Of Atlanta, Inc.
City: Atlanta
State: GA
Zip Code: 30315
DUNS Number: 095625377
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$25,000.00

Subrecipient or Contractor Name: Center For Pan Asian Community Services, Inc
City: Atlanta
State: GA
Zip Code: 30341
DUNS Number: 883283574
Is subrecipient a victim services provider: Yes
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$29,760.00

Subrecipient or Contractor Name: Latin American Association
City: Atlanta
State: GA
Zip Code: 30324
DUNS Number: 958528770000
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Homeless Prevention
ESG Subgrant or Contract Award Amount: \$30,000.00

Subrecipient or Contractor Name: Norcross Cooperative Ministry
City: Norcross
State: GA
Zip Code: 30091
DUNS Number: 71493709
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Homeless Prevention
ESG Subgrant or Contract Award Amount: \$50,000

Subrecipient or Contractor Name: Norcross Cooperative Ministry
City: Norcross
State: GA
Zip Code: 30091
DUNS Number: 71493709
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$40,000.00

Subrecipient or Contractor Name: Partnership Against Domestic Violence, Inc
City: Atlanta
State: GA
Zip Code: 30303
DUNS Number: 151024999
Is subrecipient a victim services provider: Yes
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$40,000.00

Subrecipient or Contractor Name: Rainbow Village
City: Duluth
State: GA
Zip Code: 30096
DUNS Number: 929417954
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$50,000.00

Subrecipient or Contractor Name: The Salvation Army
City: Lawrenceville
State: GA
Zip Code: 30044
DUNS Number: 20732326
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Emergency Shelter
ESG Subgrant or Contract Award Amount: \$15,000.00

Subrecipient or Contractor Name: The Salvation Army
City: Lawrenceville
State: GA
Zip Code: 30044
DUNS Number: 20732326
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Rapid Re-Housing
ESG Subgrant or Contract Award Amount: \$26,000.00

Subrecipient or Contractor Name: Project Community Connections, Inc.
City: Atlanta
State: GA
Zip Code: 30345
DUNS Number: 15756900
Is subrecipient a victim services provider: No
Subrecipient Organization Type: Rapid Re-Housing
ESG Subgrant or Contract Award Amount: \$5,072.63

CR-65 Persons Assisted

Persons Served

Table 18 – Household Information for Homelessness Prevention Activities	
Number of Persons in Households	Total
Adults	64
Children	75
Don't Know/Refused/Other	0
Missing Information	0
Total	139

Table 19 – Household Information for Rapid Re-Housing Activities	
Number of Persons in Households	Total
Adults	65
Children	106
Don't Know/Refused/Other	0
Missing Information	0
Total	171

Table 20 – Shelter Information	
Number of Persons in Households	Total
Adults	287
Children	331
Don't Know/Refused/Other	0
Missing Information	0
Total	618

Table 21 – Household Information for Street Outreach	
Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Totals for all persons served with ESG

Table 22 – Household Information for Persons Served with ESG	
Number of Persons in Households	Total
Adults	416
Children	512
Don't Know/Refused/Other	0
Missing Information	0
Total	928

Gender for all persons served with ESG

Table 23 – Gender Information	
Gender Reported	Total
Male	313
Female	614
Transgender	1
Don't Know/Refused/Other	0
Missing Information	0
Total	928

Age for all persons served with ESG

Table 24 – Age Information	
	Total
Under 18	512
18-24	47
25 and over	368
Don't Know/Refused/Other	0
Missing Information	1
Total	928

Total number persons from special populations served

Table 25 – Special Population Served				
Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	17	1	2	14
Victims of Domestic Violence	289	0	0	289
Elderly	8	0	3	5
HIV/AIDS	2	0	0	2
Chronically Homeless	4	0	1	3
Persons with Disabilities:				
Severely Mentally Ill	26	0	0	26
Chronic Substance Abuse	6	0	0	6
Other Disability	89	7	38	44
Total	441	8	44	389

CR-70 Assistance Provided and Outcomes - 91.520(g)

Shelter Utilization

Table 26 – Shelter Capacity	
Number of New Units – Rehabbed	0
Number of New Units – Conversion	0
Total Number of bed - nights available	55,178
Total Number of bed - nights provided	47,627
Capacity Utilization	86%

Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Develop and adhere to priorities for service delivery by need

All ESG Subrecipients have submitted operating procedures that outline specific plans for eligibility, admission and engagement. Through monitoring and technical assistance, we have ensured that all subrecipients have complied to the expectation set forth in the ESG interim Rule.

Assist clients in rapid movement to permanent housing from shelters or from the street
Collaborative Efforts between ESG Subrecipients, Gwinnett County Coalition for Health and Human Services and Non-ESG funded Community partners working together have resulted in the allowance of a system being constructed and by leveraging funds and entities, the results show improved access to stable housing and an increase in clients remaining and becoming stably housed.

Ensure that clients have easy access to services (No Wrong Door Approach)

ESG Subrecipients are required to attend monthly collaborative meetings. Participants share resources and knowledge and work with us to develop solutions to barriers that impede the facilitation of services to the shared population we serve. In addition, Gwinnett County has initiated its HOME First initiative designed to further foster collaboration as we build the infrastructure necessary to support citizens who suffer from issues of poverty and homelessness.

Provide comprehensive case management to address a spectrum of needs for each client

Case Management is provided to all clients who are enrolled into projects funded with Gwinnett County ESG Funds. During project admission barriers to housing stability are identified. The case manager, with the client’s input, develops case management plans to address those barriers. The most common interventions are employment, job training, legal resolution, life skills training, and connecting to mainstream resources.

CR-75 – ESG Expenditures

Table 27 – ESG Expenditures for Homelessness Prevention			
	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	\$10,112.20	\$39,161.06	\$12,381.01
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	\$1,520.82	\$7,579.56	\$2,396.32
Expenditures for Housing Relocation & Stabilization Services - Services	\$0.00	\$16,422.38	\$5,192.04
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	\$0	\$0	\$0
Subtotal Homelessness Prevention	\$11,633.02	\$63,163.00	\$19,969.37

Dollar Amount of Expenditures in Program Year

Table 28 – ESG Expenditures for Rapid Re-Housing			
	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	\$5,072.63	\$49,443.19	\$12,611.57
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	\$0.00	\$5,704.98	\$1,884.49
Expenditures for Housing Relocation & Stabilization Services - Services	\$0.00	\$11,126.63	\$0.00
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	\$0	\$8,240.54	\$0
Subtotal Rapid Re-Housing	\$5,072.63	\$74,515.34	\$14,496.06

Table 29 – ESG Expenditures for Emergency Shelter			
	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Essential Services	\$0.00	\$30,990.53	\$40,552.67
Operations	\$0.00	\$75,873.37	\$115,419.13
Renovation	\$0.00	\$0.00	\$0.00
Major Rehab	\$0.00	\$0.00	\$0.00
Conversion	\$0.00	\$0.00	\$0.00
Subtotal	\$0.00	\$106,863.90	\$155,971.80

Table 27 – ESG Expenditures for Emergency Shelter

Table 30 - Other Grant Expenditures			
	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Street Outreach	\$0.00	\$0.00	\$0.00
HMIS	\$0.00	\$0.00	\$0.00
Administration	\$11,050.82	\$15,471.06	\$0.00
Subtotal	\$11,050.82	\$15,471.06	\$0.00

Table 31 - Total ESG Funds Expended		
2016	2017	2018
\$27,756.47	\$260,013.30	\$190,437.23

Match Source

Table 32 - Other Funds Expended on Eligible ESG Activities			
	2016	2017	2018
Other Non-ESG HUD Funds	\$9,466.59	\$26,514.87	\$36,034.23
Other Federal Funds	\$9,466.59	\$61,315.97	\$111,369.42
State Government	\$3,029.31	\$60,123.22	\$29,816.54
Local Government	\$0.00	\$0.00	\$0.00
Private Funds	\$15,903.88	\$168,534.20	\$79,024.29
Other	\$0.00	\$0.00	\$0.00
Fees	\$0.00	\$0.00	\$0.00
Program Income	\$0.00	\$0.00	\$0.00
Total Match Amount	\$37,866.37	\$316,488.26	\$256,244.34

Table 33 - Total Amount of Funds Expended on ESG Activities		
2016	2017	2018
\$65,622.84	\$576,501.56	\$446,681.57